

# MUNICIPAL DISTRICT OF PROVOST #52



2009

# SUSTAINABILITY & BUSINESS PLAN

# **BUSINESS PLAN**

## **INDEX**

	<u>Page</u>
Introduction	1
Changes and Trends	2
Mission Statement & Statement of Goals	3
Goals	4-11

# I. INTRODUCTION

The Business Plan is intended to chart the Municipal District's of M.D. of Provost overall course for the upcoming fiscal years. The plan is intended to inform M.D. residents as well as other individuals, of the Municipality's key service delivery objectives and strategies for future years. The Business Plan will serve as an important tool, which combines and integrates all of the Municipality's plans for the future into one central reference document. In addition, this Plan will serve as a blueprint and guide for preparing and approving the Municipality's Annual Budget. When approved the final version of the plan will also incorporate new or revised service initiatives and other directives, which have been approved by Council.

From a longer term perspective, the Municipal District of M.D. of Provost expects to continue the established practice of updating the Business Plan each year in conjunction with preparing and approving the Municipality's Annual Budget. Each year's Business Plan will include planning directives that link shorter-term (1-year) objectives to longer-term (3 years) goals and visions.

Effective planning is particularly essential in times of rapid change. The M.D. has planned extensively to address ongoing change in much area of its operations, particularly during the past three years. The M.D. is a very dynamic Municipality. It continues to experience change in many different ways. As examples, the Municipality has in the past five years adjusted its operations to address:

- 1) **GROWTH:** Industrial, development and traffic volume growth and a corresponding demand for new services, particularly those for roads maintenance, fire protection and ambulance response services.
- 2) **TRANSFER PAYMENTS:** The restructuring of Province of Alberta and Federal Government of Canada transfer payments, as well as the realignment of specific delivery responsibilities between the Province and the Municipality.
- 3) **STATUTORY LAW:** The introduction of new and amended Provincial and Federal Legislation and Regulations.
- 4) **COMPUTER TECHNOLOGY:** The introduction of new computer technologies and communications interfaces. (GIS position)
- 5) **HARDSHIPS IN THE AGRICULTURE INDUSTRY:** Produce prices have continued to stay low while input costs have escalated. Declining number of farmers.

M.D. of Provost will continue to be influenced by these change factors in the future years. The Municipality's delivery of services to residents will also be affected by other changes and trends that are identified throughout the Business Plan. These include:

- 1) **Roads Infrastructure**: Implementing new approaches to determine key local roads and to finance extensive costs to protect, maintain and enhance a Roads Infrastructure that is both growing and aging.
- 2) **Land Use Planning**: The M.D. of Provost has adopted a new Land Use Bylaw which came into effect in 2002. The M.D. is working on the Rosyth Area Structure Plan.
- 3) **Risk Management**: Managing risk exposure by taking actions to promote safe work practices, enforce statutory compliance, obtain appropriate insurance coverage and appropriately allocate resources towards addressing civil actions, lawsuits and other legal matters. (Risk Pro)
- 4) **Municipal Partnerships**: Building and retaining strong working relationships with other Municipalities including urban Municipalities nearby and within the boundaries of the M.D.
- 5) **Environmental Protection**: Meeting higher environmental protection standards, especially with regards to the quality of water supply sources and the disposal of sewage effluent. Meeting increased environmental standards with regard to development around wetlands.
- 6) **Overall Long-Term Financial Plan**: Committing to the continual development of an overall Corporate Municipal Financial Plan both capital and operating.
- 7) **Economic Development** : The need for economic development in the area as a whole has come to the forefront. The position of the Economic Development Officer is being shared with the Town Of Provost.

## **II. MISSION STATEMENT AND STATEMENT OF GOALS**

The Municipal District of M.D. of M.D. of Provost's #52 Business Plan is driven by the Municipality's Mission Statement and its corresponding statement of Goals. Council approved the current Mission Statement and Statement of Goals in 2001.

### **MISSION STATEMENT**

**The Municipal District of M.D. of Provost No. 52 continually strives to provide a rural environment where residents may enjoy an excellent quality of life.**

### **STATEMENT OF GOALS**

- To conserve agricultural land
- To support the Agricultural Industry
- To maintain and develop a viable Roads Transportation Network
- To promote a diversified agricultural industry and environmentally sound natural resource development
- To protect residents by providing effective emergency response and crime prevention services
- To participate in regional partnerships that promotes the availability of health care, education and recreation services and facilities.
- To offer resources and support to voluntary efforts to provide social programs.
- To promote Economic Development within the area including Towns and Villages.

# Goal – To Conserve Agriculture Land

*Objective – Develop water conservation strategies*

- Disallow the use of potable water for industrial deep well injection use
- Project surface water from drainage and pollution

*Objective – Discourage the use of Agriculture land for Non Agricultural purposes*

- Adhere to existing Land Use Bylaw
- Ensure an effective development permit application procedure

*Objective – Prevent the spread of noxious weeds and plant diseases*

- Maintain spraying program for noxious weeds
- Maintain Weed Control Enforcement programs
- Maintain strong communication with the public

*Objective – Prevent the spread of animal diseases*

- Respond to insect and disease inquires
- Maintain strong communication with the public
- Work with Federal and Provincial departments

*Objective – Control Problem wildlife*

- Maintain a Pest Control Officer
- Make gopher poison available to residents
- Maintain strong communication with the public

*Objective – Encourage the development of shelterbelts*

- Coordinate the distribution of tree seedlings

*Objective – Keep Agricultural Service Board Strong*

## **GOAL – To Support Agriculture Industry**

*Objective – Work with Provincial Government, Neighbours and Local Organizations to become and to remain responsive to the needs of Agriculture*

- Strive to keep up to date on possible solutions to the Agriculture Crisis

## **Goal – To Maintain and Develop a Viable Roads Transportation Network**

### *Objective – To maintain the existing roads*

- Continue roadside mowing program to improve snow control
- Special Constable to regularly patrol road for overweight vehicles
- Provide dust control to residents according to policy
- Continue to provide crack filling and regular maintenance
- Communicate with the public regarding road use.

### *Objective – To upgrade key local roads*

- Review road study
- Identify key local roads
- Develop long term plan for road upgrades and rehabilitation

### *Objective – Provide cost effective road construction & maintenance*

- Research various construction and maintenance procedures
- Conserve gravel and search out new resources

# **Goal – To Promote a Diversified Agriculture Industry and Environmentally Sound Natural Resource Development.**

## *Objective – Diversified Agricultural Industry*

- Endeavour to keep mill rate low using project funding opportunities such as Provincial and Federal Grants
- Maintain an open council

## *Objective – Environmentally Sound Natural Resource Development*

- Strive to work within Environmental regulations to maintain Natural Resources.

# **Goal – To Protect Residents by Providing Effective Emergency Response and Crime Prevention Services**

## *Objective – Emergency Response*

- Conduct disaster services training and provide supplies
- E911, Fire and ambulance societies committees
- Maintain road signage throughout the municipality
- Maintain safe roads

## *Objective – Crime Prevention*

- Peace Officer regularly patrol Municipal District
- Maintain open communication with local RCMP

## **Goal – To Participate in Regional Partnerships and Promote the Availability of Health Care, Education and Recreation Services and Facilities.**

### *Objective – Upgrade Recreational Facilities*

- Provide support and funding to Capt. Ayre Lake and Shorncliffe Lake Improvement Associations
- Participate in and contribute funding to the two recreation boards
- Support various recreation facilities throughout the MD
- Provide Capt. Ayre Lake and Shorncliffe Lake with safe clean drinking water.

### *Objective – Promote and encourage education of residents*

- Provide grant funding to local libraries
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### *Objective – Promote a high level of health care*

- Provide funding as needed to ensure adequate facilities and staff
- Provide support through health services committees

## **Goal – To Offer Resources and Support Voluntary Efforts to Provide Social Programs**

*Objective – Continue to provide social programs*

- Committee members on the FCSS Board
- Attend United Neighbourhood Connection Meetings
- Promote and support volunteerism

## **Goal – To Promote Economic Development within the Area Including Towns and Villages**

*Objective – Work with the Towns and Villages to develop new business*

- Committee members on Economic Development Committee (“E.D.C.”)
- Maintain an Economic Development Officer
- Maintain a Web Site
- Work towards adding members from Villages to E.D.C.
- Support the Development of the Bodo Archaeological Site
- Belong to Battle River Alliance for Economic Development (“B.R.A.E.D.”)